



United States Army Combined Arms Center



Doctrine 2015

This briefing is: **UNCLASSIFIED**

Doctrine 2015 Overview

Army Doctrine Publications (ADPs)

[ADPs]

Fundamental principles



Army Doctrine Reference Publications (ADRP)

[1 per ADP]

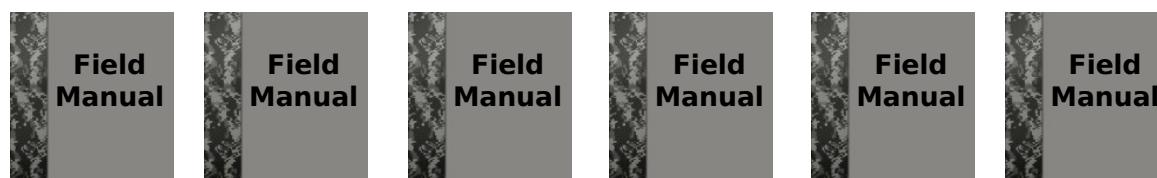
Detailed information on fundamentals



Field Manuals (FM)

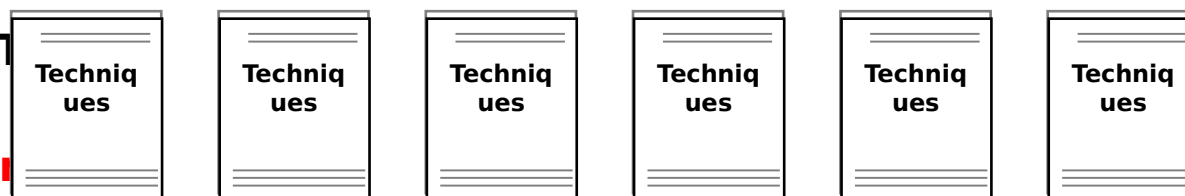
[50 FMs]

Techniques and Procedures



Army Techniques Publications (ATPs)

Authenticated version on Input through wiki version



APD Website: <http://armypubs.army.mil/doctrine/index.html>

MilWiki Website:

https://www.milsuite.mil/wiki/Portal:Army_Doctrine



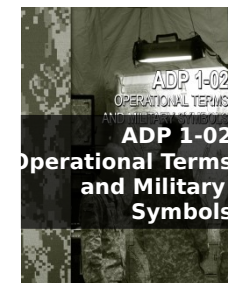
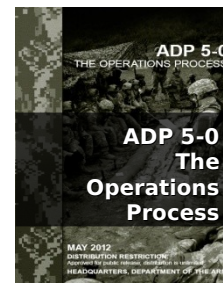
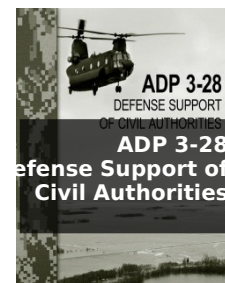
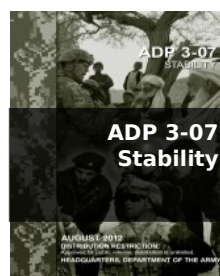
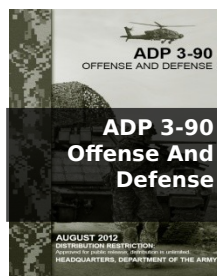
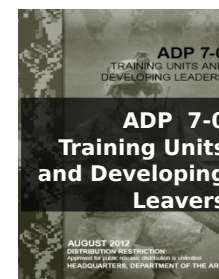
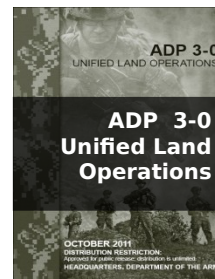
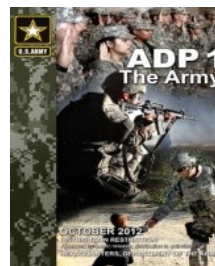
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As of 11 SEP12

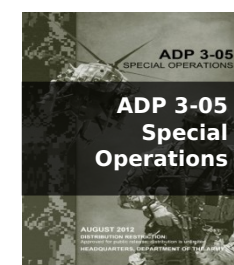
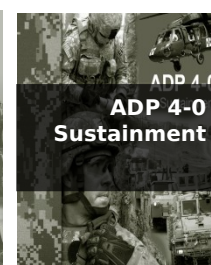
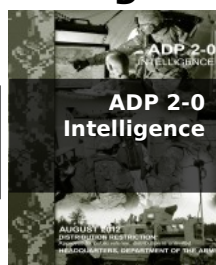
ARMY DOCTRINE E

Foundation of
Doctrine **2015**

**Decisive
Action**



Warfighting Functions



Warfighting
Function
s
+ Special
Operations



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As of 11 SEP12

ADP 1 - The Army

The Army's Roles

Prevent
Shape
Win

Core Competencies

Combined arms
maneuver

Wide area security
Enabling

Competencies

Security cooperation

Force Tailoring

Entry operations

Mission command

Support joint & Army

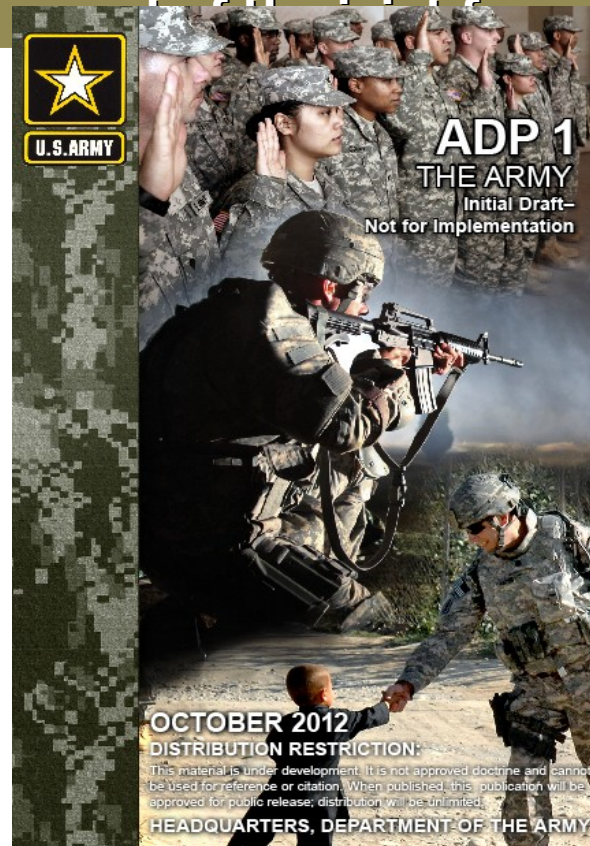
forces

DSCA

Mobilize & integrate the

Reserve Components

The Army's Mission -
Fight and win the Nation's
wars through prompt and
sustained land combat, as



The Army is
Landpower

Our Profession

Military Expertise
Esprit de Corps
Honorable Service
Stewardship
Military & civilian
professionals

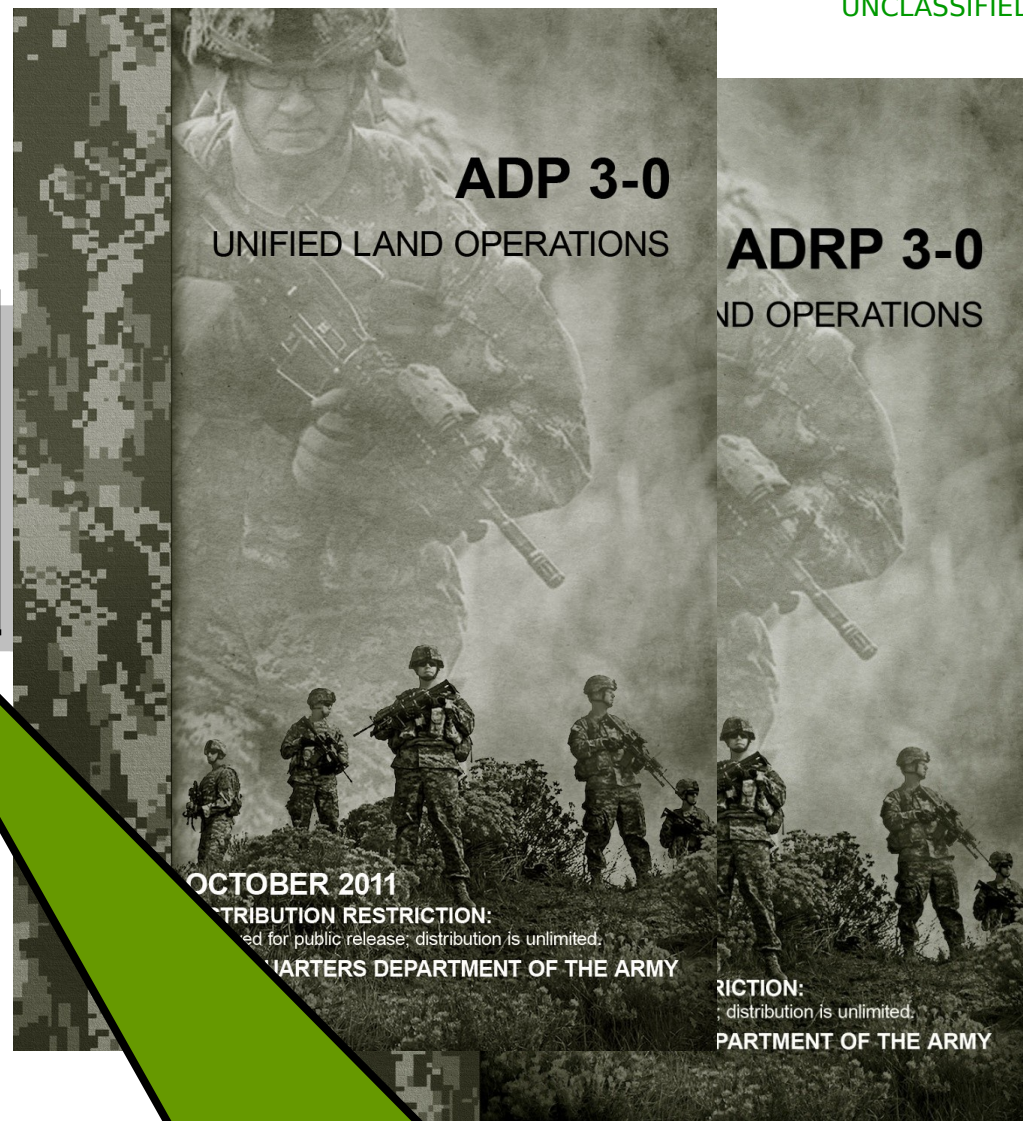
Our Continuing Duty

Develop the Future Army
Maintain reserve
readiness
All-volunteer force
Develop future leaders
Strengthen the
profession
Soldiers for life



United States Army Co

The 19th edition
of the Army's
capstone
operational
doctrine



Reasons for Change

- Significant recent operational experience
- Evolving policy and doctrine
- Joint and Army transformation

1905-1938 : Field Service Regulations
1939-2000 : FM 100-5, Operations
2001-2008 : FM 3-0, Operations
2011- : ADP/ADRP 3-0, Unified Land Operations

Unified Action

Central idea: synchronization, coordination, and/or integration of the activities of governmental and non-governmental entities with military operations to achieve unity of effort

Anticipated Operational Environment

- US must project power into region, opposed
- US must seize at least one base of operations (maybe more)
- Threat of WMD will require dispersal of US forces and decentralized operations
- Size of theater (space and population) will exceed US ability to control

To cope with these, we must...

Unified Land Operations

Seize, retain, and exploit the initiative to gain and maintain a position of relative advantage in sustained land operations in order to create the conditions for favorable conflict resolution

Executed through...

Decisive Action

offensive defensive stability DSCA

By means of...

Army Core Competencies

combined arms maneuver wide area security

Guided by...

Mission Command

To do this we must...

Develop operations characterized by flexibility, integration, lethality, adaptability, depth, and synchronization

Cognitively link tactical actions to strategic objectives

Organize effort within a commonly understood construct

Operations Structure

Provide a broad process for conducting operations

Provide basic options for visualizing and describing operations

Provide intellectual organization for common critical tasks

Tenets

Flexibility
Integration
Lethality
Adaptability
Depth
Synchronization

Operational Art

The pursuit of strategic objectives, in whole or in part, through the arrangement of tactical actions in time, space, and purpose

Operations Process

Plan
- Army Design
Methodology
- MDMP
- TLP
Prepare
Execute
Assess

Operational Framework

Decisive-Shaping-Sustaining
Deep-Close-Security
Main and Supporting Efforts

Warfighting Functions

Mission Command
Movement and Maneuver
Intelligence
Fires
Sustainment
Protection

Mission Command

Mission Command

Exercise of **authority** and **direction** by the commander using mission orders to enable disciplined initiative within the commander's intent to empower agile and adaptive leaders in the conduct of unified land operations.

Guides

Mission Command Warfighting Function

The related **tasks** and **systems** that develop and integrate those activities enabling a commander to balance the art of command and the science of control in order to integrate the other warfighting functions.

*The principles of mission command assist commanders and staff in balancing the **Art of Command** with the **Science of Control***

- Build cohesive teams through mutual trust
- Exercise disciplined initiative
- Create shared understanding
- Provide a clear commander's intent
- Use mission orders
- Accept prudent risk

*As a warfighting function, mission command consists of the related **tasks** and a **mission command system** that support the exercise of authority and direction by the commander.*

Commander Tasks:

- Drive the operations process through the activities of understand, visualize, describe, direct, lead and assess
- Develop teams, both within their own organizations and with unified action partners
- Inform and influence audiences, inside and outside their organizations

Leads

Supports

Staff Tasks:

- Conduct the operations process (plan, prepare, execute, assess)
- Conduct knowledge management and information management
- Conduct inform and influence activities
- Conduct cyber electromagnetic activities

*The mission command system **enables** the exercise of authority and direction by the commander.*

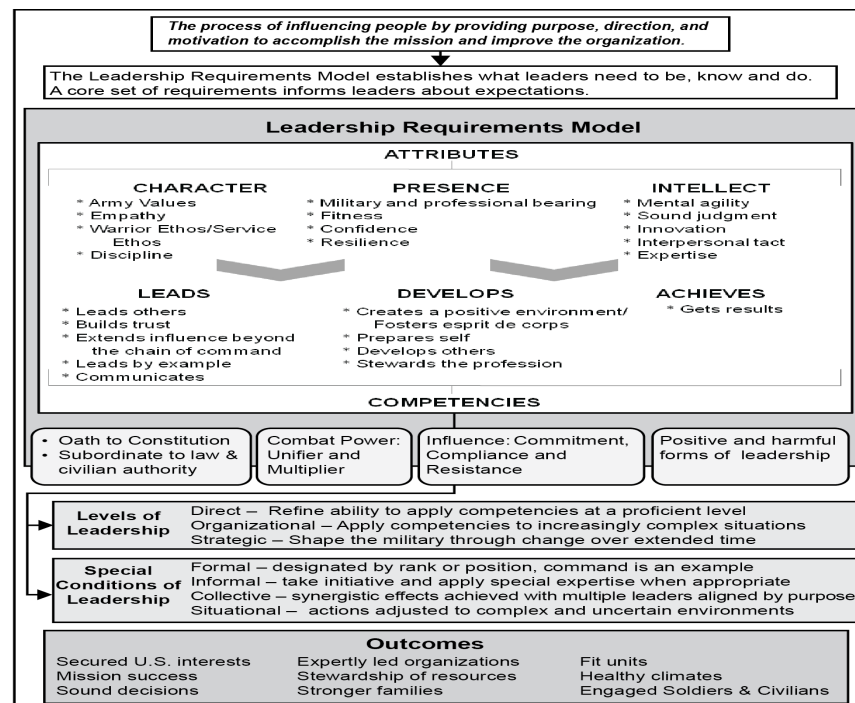
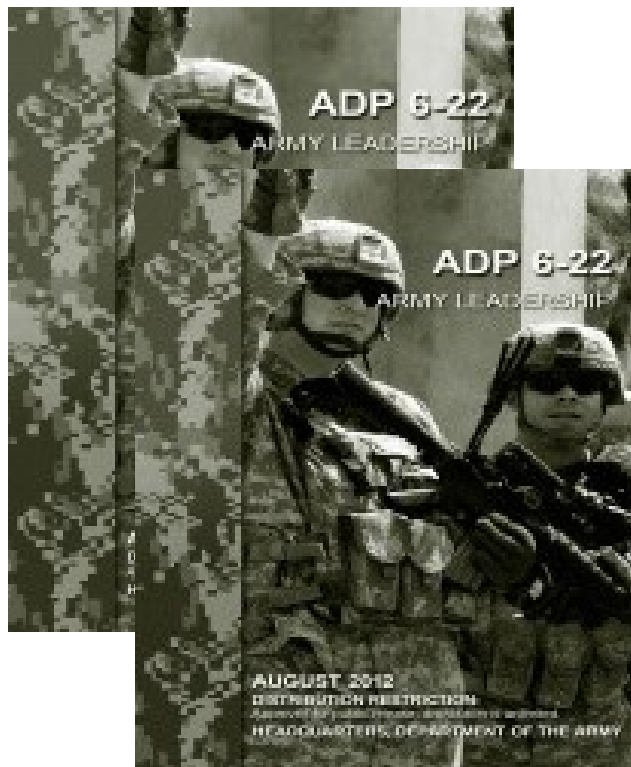
Mission Command System:

- Personnel
- Processes and Procedures
- Networks
- Facilities and Equipment
- Information Systems

Together mission command and the mission command warfighting function guides, integrates, and synchronizes Army forces throughout the conduct of unified land

ADP/ADRP 6-22

Army Leadership



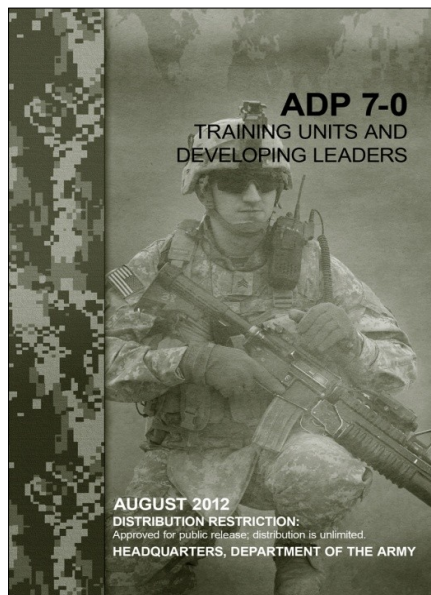
- Minor update to 2006 version
- Clarifications to the Leadership Requirements model to reinforce mission command and Army profession
- Expanded discussion of
 - Positive, effective leadership contrasted with negative, toxic leadership
 - Overcoming resistance
 - Negotiations
 - Building trust
 - Strategic leadership

ADP/ADRP 7-0

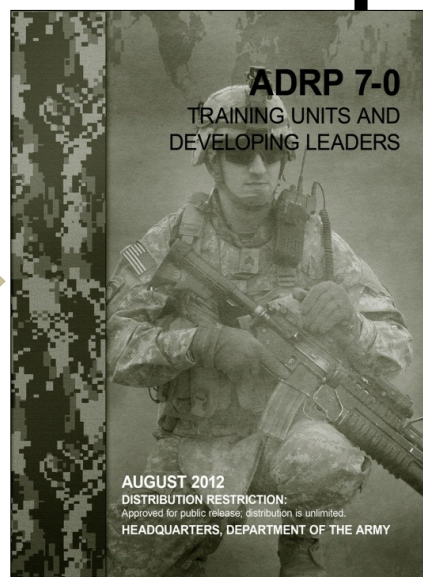
Training Units and Developing Leaders

Doctrine

Overview



Concepts



How-To



Unit Training Management
on the Army Training Network (ATN)
<https://atn.army.mil>

- Train leaders to train . . . achieve “training overmatch” and return to commander-centric training
- Army’s Operations & Training Management Processes are the same: plan, prepare, execute and assess
- Integrate leader development objectives into training objectives using Training Management Process
- Brigade & above METLs are standardized, but commanders choose supporting tasks to train
- Web-based tools (ATN/CATS/DTMS) enable training management

Doctrine 2015 Implementation

